

GRADUATE SCHOOL OF BUSINESS ADMINISTRATION  
HARVARD UNIVERSITY

November 8, 1974

STATINTL

[REDACTED]  
Office of Current Intelligence  
Central Intelligence Agency  
Washington, D.C. 20505

STATINTL

[REDACTED]  
The Admissions Committee has completed its review of the applications for the February 1975 class of the Program for Management Development. Regrettably, the Committee has been unable to act favorably on your application. While this decision may be disappointing, I hope the following comments will help you understand the context in which it was reached.

The Faculty places great emphasis on having a diverse mix of students in order to facilitate the maximum exchange of ideas and optimize the learning experience. Consequently, the Admissions Committee spends considerable time in attempting to establish a PMD class balance of managerial functions, companies, and industries. Accordingly, each applicant is considered not only on the basis of personal job qualifications and business experience, but also with regard to the mix of that particular class.

We appreciate your interest in the Program for Management Development and wish you success in the future.

Sincerely,

Joseph J. O'Donnell

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JOD:ld  
cc: Mr. [REDACTED]  
Mr. Alfonso Rodriguez